

Board Priorities for 2011-12

- *Keep focus on student access and individual student success.*
 - Increase completion rates and provide clear pathways and support for students to complete Associate Degrees, Certificates or transfer in a timely manner.
 - Support recruitment and retention of students from underserved and underrepresented populations.
 - Encourage study and implementation of best practices in teaching and learning, including student services.
 - Within the limited resources, promote innovative strategies for closing the achievement gap.

- *Ensure that district facilities are modern and effective learning/working spaces.*
 - Seek permanent arrangement for the Education Center.
 - Monitor University Associates.
 - Continue oversight of bond projects.
 - Ensure environmental sustainability.

- *Maintain fiscal stability and seek alternative revenue sources.*
 - Support the fiscal and structural changes required to manage the current crisis resulting from the state funding cuts.
 - Encourage proposals to external foundations and state and federal agencies and support entrepreneurial activities.
 - Support the development of the Foundation board and major donors.
 - Achieve fiscally responsible bargaining unit agreements.

- *Ensure that planning is integrated and progressing.*
 - Support a successful outcome of the 2011 accreditation re-affirmation process.
 - Monitor strategic plan goals and metrics.
 - Encourage regional planning and collaboration between the colleges and with neighboring community college districts and universities.

Ongoing Priorities:

- Community relations and outreach

- Legislative advocacy
- Institutional research
- Pedagogical excellence
- Open educational resources
- Human Resources
- Technology
- Budget
- Representation in Trustee organizations

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